

Safeguarding Policy

Policy Statement

1. All people, regardless of their age, gender, race, religious beliefs, disability, sexual orientation, or family or social background, have equal rights to protection from abuse, neglect or exploitation.
2. GHD Foundation¹ commits to promoting human rights and protecting the welfare of people that interact with, or are affected by, our work - particularly those that may be at risk of abuse, neglect or exploitation. We have no tolerance for abuse, neglect or exploitation. We will take a survivor-centric approach in all that we do.
3. All staff, partners and third parties of the GHD Foundation share responsibility for protecting everyone from abuse, neglect or exploitation. Beyond this, particular people have specific responsibilities, and they must carry out their duties without exception. This extends to volunteers carrying out volunteering through GHD Services.
4. GHD Foundation has a process for managing incidents that must be followed when one arises.

Purpose

The purpose of this policy is to:

- a. Help protect people that interact with, or are affected by, the GHD Foundation.
- b. Define the key terms we use when talking about protecting people or safeguarding.
- c. Set out and develop the way GHD Foundation manages safeguarding risks.
- d. Set out the specific roles and responsibilities of persons working in and with GHD Foundation.
- e. Facilitate the safe management of incidents.
- f. To support a positive and effective internal culture towards safeguarding.

Definitions

1. 'Safeguarding' means protecting the welfare and respecting human rights of people that interact with, or are affected by, GHD Foundation, particularly those that might be at risk of abuse, neglect or exploitation. This refers to any responsibility or measure undertaken to protect a person from harm.
2. 'Abuse, neglect or exploitation' means all forms of physical and mental abuse, exploitation, coercion or ill-treatment. This might include, for example:
 - a. Sexual harassment, bullying or abuse;
 - b. Sexual criminal offences and serious sexual criminal offences;
 - c. Threats of, or actual violence, verbal, emotional or social abuse;
 - d. Cultural or identity abuse, such as racial, sexual or gender-based discrimination or hate crime;
 - e. Coercion and exploitation;
 - f. Abuse of power.
3. 'Reasonable grounds to suspect' is a situation where a person has some information that leads them believe that abuse, neglect or exploitation has taken place, is taking place, or may take place. It comes with a low burden of proof (in fact, no proof is needed at all), but is based on some information. Questions that may help a person to determine whether they have 'reasonable grounds to suspect' might include:

¹ GHD Foundation" is a reference to the three separate registered charitable companies which together constitute the GHD Foundation and are registered as follows : United States (EIN 86-1440814); Australia (ABN [12 645 424 862](#)); and Canada (Registration No. [796286144 RR 0001](#))

- a. Could you explain to another person why you suspect something? This helps to make sure that your suspicion is based on information, even if you have no proof.
- b. Would an objective other person, with the same information as you, come to the same conclusion? This helps to make sure that your suspicion is as objective as possible.
4. A 'survivor-centric approach' means considering and lawfully prioritising the needs, right and wishes of survivors.
5. 'Human rights' as outlined by the United Nations Universal Declaration of Human Rights.

Roles and responsibilities

1. While the responsibility to protect people is shared by all who work at or with GHD Foundation, some individuals have specific obligations with which they must comply.
2. The members of the Board of GHD Foundation are responsible for:
 - a. Protecting all people that interact with, or are affected by, GHD Foundation;
 - b. Ensuring that there are appropriate and effective ways for GHD Foundation to do this;
 - c. Ensuring that GHD Foundation observes all relevant laws relating to safeguarding;
 - d. Ensuring that GHD Foundation takes a survivor-centric approach.
3. The Managing Director of GHD Foundation must:
 - a. Ensure GHD Foundation has effective and appropriate ways to manage safeguarding and legal compliance;
 - b. Ensure the appointment of a Safeguarding Manager with appropriate skills and competency;
 - c. Ensure that, within the charity's approach, reasonable steps are taken to protect people;
 - d. Ensure that reports to external parties are made where required.
4. The Managing Director appointed as the Safeguarding Manager of GHD Foundation, must:
 - a. Manage reports of abuse, neglect or exploitation;
 - b. Ensure that all staff, contractors, and volunteers are aware of relevant laws, policies and procedures, and the GHD Foundation Code of Conduct;
 - c. Ensure that all staff, contractors and volunteers are aware of their obligations to report suspected incidents of abuse, neglect or exploitation;
 - d. Manage reports of abuse, neglect or exploitation;
 - e. Provide support for staff, contractors and volunteers in undertaking their responsibilities.
5. All Managers of GHD Foundation must:
 - a. Promote a positive culture towards safeguarding;
 - b. Implement this policy in their area of responsibility;
 - c. Ensure that the risks of incidents have been considered in their area of responsibility;
 - d. Ensure that there are appropriate controls in place to prevent, detect and respond to incidents;
 - e. Facilitate the reporting of any suspected abuse, neglect or exploitation;
 - f. Take a survivor-centric approach to potential incidents and ensure that any incident is dealt with transparently and accountably.
6. All Staff and Volunteers of GHD Foundation must:
 - a. Familiarise themselves with the relevant laws, the Code of Conduct, policies and procedures for safeguarding;
 - b. Comply with all requirements;
 - c. Report any incident to the appropriate authority when it is reasonable to suspect that a person's safety or welfare is at risk;

- d. Report any suspicion that a person's safety or welfare may be at risk to the appropriate authority; and
 - e. Provide an environment that is supportive of everyone's emotional and physical safety.
7. All partners and grant recipients of GHD Foundation must:
- a. Implement the provisions of this policy and GHD Foundation's procedures in their dealings with GHD Foundation;
 - b. Report any suspicion that an incident may have taken place, is taking place, or could take place.

Managing safeguarding risk

1. The way GHD Foundation manages the risks of safeguarding will be:
 - a. Holistic. GHD Foundation and its stakeholders will work to prevent, detect and take action on incidents.
 - b. Risk-based and proportionate. GHD Foundation will regularly assess the risks to people in its operations and develop proportionate controls to mitigate those risks.
 - c. Survivor-centric. GHD Foundation will put survivors at the heart of its approach to safeguarding.
 - d. Lawful. GHD Foundation will ensure that it understands and complies with the law in everything it does, in all jurisdictions in which it works.
2. GHD Foundation will manage the risk of safeguarding by:
 - a. Having up-to-date and documented risk assessments;
 - b. Maintaining a register of GHD Foundation's legal obligations for safeguarding and workplace health and safety in all the jurisdictions in which it operates;
 - c. Adhering to this Safeguarding Policy and its Code of Conduct;
 - d. Doing due diligence checks of staff, volunteers and third parties;
 - e. Implementing policies, procedures and systems that introduce controls to reduce the likelihood and consequence of incidents;
 - f. Conducting awareness-raising for stakeholders on risks, expectations, and individual responsibilities;
 - g. Maintaining two reporting processes: the confidential reporting process, and the overt reporting process;
 - h. Having an incident response plan;
 - i. Monitoring and reviewing the effectiveness and proportionality of its safeguarding approach.

Reporting and Managing incidents

1. Harassment, abuse, neglect and exploitation are all serious misconduct and GHD Foundation reserves the right to:
 - a. Take disciplinary action against those it believes are responsible, which may include dismissal;
 - b. Take civil legal action;
 - c. Report the matter to law enforcement.
2. Reporting suspected incidents
 - a. All staff, volunteers and third parties must, as soon as practicable, report any suspicion that an incident has taken place, may be taking place, or could take place.
 - b. They may do this through direct reporting to:
 - i. Any member of the Board;
 - ii. The Managing Director;
 - iii. The Safeguarding Manager;
 - iv. Their Manager or Supervisor.

- c. If a person wants to report confidentially, including with anonymity, they may use the GHD Group confidential reporting system, which is managed via the NAVEX Hotline.
 - d. If a person believes that another person is at risk of immediate harm or the victim of a criminal offence, they must dial the emergency services number appropriate to the victim's location (e.g., 000 for Australia).
- 3. Responding to suspected incidents
 - a. All suspected, perceived, potential or actual incidents will be managed through the incident response plan.
- 4. External reporting
 - a. GHD Foundation will:
 - i. Report any suspicion of a criminal offence to the police or the relevant criminal judicial body;
 - ii. Meet all donor requirements regarding the reporting of incidents;
 - iii. Report any qualifying matter to the ACNC.
- 5. Privacy and data protection
 - a. All personal information considered or recorded will respect the privacy of the individuals involved unless there is a risk to someone's safety. GHD Foundation will protect personal information.
 - b. GHD Foundation's Privacy Policy applies.
- 6. Administration of this policy
 - a. This Policy will be reviewed as needed.
- 7. Procedures created by the policy
 - a. GHD Foundation - Safeguarding Incident Response Plan
- 8. Related policies and procedures
 - a. GHD Foundation – Code of Conduct.
 - b. GHD Foundation – Privacy Policy